Antimicrobial Stewardship: Challenges & Quantifiable Metrics

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Disclosures

We have no conflicts of interest to disclose and no financial relationships relevant to this activity.

Learning Objectives

- Review national initiatives that directly influence the role of Antimicrobial Stewardship Programs
- Highlight common challenges observed in antimicrobial stewardship
- Identify quantifiable metrics and performance measures for ASP

Antimicrobial Stewardship "Icebreakers"

"Superbugs...these are our babies...now they have body piercings and anger!"

"Antibiotics kill bacteria, not your anxiety. Stop the 'just-in-case' indications."

Importance of Antimicrobial Stewardship

Increasing incidence of antimicrobial resistance

- Injudicious antibiotic use / Inappropriate antibiotic selection
- Treatment failures and poor patient outcomes
- Prolonged hospitalization
- Increasing medical expenditures (use of additional medication, extra laboratory testing)

Stabilization of antibiotic resistance

- Multifactorial approach
 - Antibiotic formulary restrictions
 - Prospective audit and feedback
 - Surveillance of antibiotic utilization and resistance patterns
 - Daily interventions tailored to optimize appropriate antibiotic use

"Mirror, Mirror on the Wall.....Who is the Best Supporter of Them All?"







Implementing an Antibiotic Stewardship Program: Guidelines by the Infectious Diseases Society of America and the Society for Healthcare Epidemiology of America

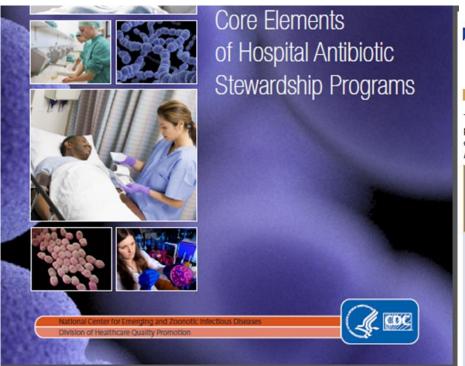
Tamar F. Barlam, Sara E. Cosgrove, Lilian M. Abbo, Conan MacDougall, Audrey N. Schuetz, Edward J. Septimus, Arjun Srinivasan, Timothy H. Dellit, Yngve T. Falck-Ytter, Neil O. Fishman, Cindy W. Hamilton, Timothy C. Jenkins, Peneti A. Lipsett, Preeti N. Malani, Larissa S. May, Surgeory J. Moran, Melinda M. Neuhauser, Jason G. Newland, Christopher A. Ohl, Matthew H. Samore, Susan K. Seo, and Kavita K. Trivedi²²

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Infectious Diseases Society of America

Centers for Disease Control

The Joint Commission (6/2016)





Issued June 22, 2016 •

Prepublication Requirements

The Joint Commission has approved the following revisions for prepublication. While revised requirements are published in the semiannual updates to the print manuals (as well as in the online E-dition®), accredited organizations and paid subscribers can also view them in the monthly periodical *The Joint Commission Perspectives®*. To begin your subscription, call 877-223-6866 or visit http://www.jcrinc.com.



New Antimicrobial Stewardship Standard

APPLICABLE TO HOSPITALS AND CRITICAL ACCESS HOSPITALS

Effective January 1, 2017

Medication Management (MM)

Standard MM.09.01.01

The [critical access] hospital has an antimicrobial stewardship program based on current scientific literature.

Elements of Performance for MM.09.01.01

1. Leaders establish antimicrobial stewardship as an organi-

Note: An example of an educational tool that can be used for patients and families includes the Centers for Disease Control and Prevention's Get Smart document, "Viruses or Bacteria—What's got you sick? at http://www.cdc.gov/getsmart/community/downloads/getsmart-chart.pdf.

- The [critical access] hospital has an antimicrobial stewardship multidisciplinary team that includes the following members, when available in the setting:
 - Infectious disease physician
 - Infection preventionist(s)
- Pharmacist(s)
 - Practitioner



September 2014

- President's Executive Order and National Strategy
- PCAST Report to the President

March 2015

 National Action Plan for Combating Antibiotic-Resistant Bacteria (CARB)



NATIONAL ACTION PLAN FOR COMBATING ANTIBIOTIC-RESISTANT BACTERIA

MARCH 2015



Proposed Policy Changes

- Strengthen antibiotic stewardship in inpatient, outpatient, and long-term care settings
 - Alignment with Centers for Disease Control (CDC) Core Elements and IDSA/SHEA
 - Compliance with Conditions of Participation and The Joint Commission (TJC) Accreditation requirements
- Implement annual reporting of antibiotic use in inpatient and outpatient settings and identify variations at geographic, provider, and patient levels

Proposed Policy Changes

- Establish and improve antibiotic stewardship programs across <u>ALL</u> healthcare settings
- Reduce inappropriate antibiotic use by 50% in outpatient settings and 20% in inpatient settings
- Establish State Antibiotic Resistance (AR)
 Prevention (Protect) Programs in all 50 states

Goals of Antimicrobial Stewardship

- Improve patient outcomes
- Optimize selection, dose and duration of Rx
- Reduce adverse drug events including secondary infection (e.g., Clostridium difficile infection)
- Reduce morbidity and mortality
- Limit emergence of antimicrobial resistance
- Reduce length of stay
- Reduce health care expenditures

Challenges in ASP

The work to achieve success in Antimicrobial Stewardship closely parallels the storybook of.....

"The Little Engine That Could..."

"When it comes to Infectious Diseases and Antibiotics, there is only do or do not, there is no try."

ASP Misconceptions

Lack of Collaboration

Challenges

Stakeholder Cooperation

Problem
Prescribers
&
Behaviors

Where is the 'Stamp & Seal' from Leadership?

Minimal Support / "Buy-in"

"Are there any familiar hurdles?"

Stakeholder Cooperation

- Internists/Hospitalists
- Intensivists
- General, advanced practitioners

Collaboration

- Microbiology
- Pharmacy
- Physicians
- Infection Prevention

Common Misconceptions

- If an Infectious Diseases consultant approves or uses an antibiotic, it must be appropriate
- Retrospective data collection and analysis can result in change in behavior
- The adoption of information technology (IT) will automatically make data collection, analysis and change in behavior easy
- Restricting use of certain antibiotics will reduce antibiotic misuse and overuse

Challenges: Fact or Fiction

- Not all literature in Infectious Diseases is "black & white"
- Everyone is an "Expert" on the use of antibiotics
- Providers perceive their autonomy is compromised
- Concerns for litigation
- Obtaining "buy-in" for support of ASP
- Financial pressures that influence decision-making processes
 - Pharmaceutical Industry
 - Hospitals (Budget)
 - Payer sources
 - Insurance industries
 - Centers for Medicare & Medicaid Services [CMS])
 - Patients/Support network

Physician Barriers

"Antibiotics are among the most potent of all anxiolytics - for prescribers."

- Physician accountability & acknowledgement of need for improvement
- Misperceptions
- Knowledge gaps in the appropriate use of antimicrobial agents
- Lack of standardized, risk-adjusted measures
- Adaptive/behavioral changes needed to modify prescribing practices

"Pearls of Wisdom" for the Problem Prescriber

Map-Out Your Approach

- Timing of discussion & recommendations is prudent
- Be strategic and pick your battles

Do Your Homework

- Research & gather as much "valid" data as possible
- Understand the provider's practice & patient population

Do Not "Go Postal!!"

- Do not initiate or engage in "heat-of-the-moment" battles
- Accept a "stewardshipappropriate" compromise

Modifying Prescribing Behaviors

- Involvement of senior physician leadership is critical
 - Administrative & Clinical
- Continue to share your stewardship message and education points with non-ID providers/clinicians
- ID should <u>not</u> be excluded from stewardship process
- Understand local culture and patient population

"Fever is not a sign of 'Vosyn' deficiency."

Are there any solutions?

IDSA/SHEA, CDC, TJC Guidelines

- A multidisciplinary ASP team infrastructure
 - ID physician and Pharmacist and other key stakeholders as determined by the institution
- Incorporate <u>Core</u> Strategies
 - Prospective audit with intervention and feedback
 - Formulary restriction and preauthorization
- Additional approaches to stewardship
 - Education
 - Guidelines and clinical pathways
 - Order forms
 - De-escalation
 - Dose optimization
 - IV to PO conversion

Antibiotic De-escalation

Advantages

- Allows initial use of broadspectrum therapy
- Narrows spectrum while maintaining efficacy
- May influence future prescribing behavior
- Decreases inappropriate antibiotic use
- Reduces adverse events
- Cost savings

<u>Disadvantages</u>

- Prescribers may be reluctant to change therapy if the patient is doing well
- If not done correctly, may narrow therapy "inappropriately"

De-escalation "Myths"

Common myths that negatively impact appropriate de-escalation:

- Lack of conclusive microbiology results
 - Continued use of broad-spectrum antimicrobial therapy
- Diagnostic uncertainty
 - Treatment of fever, colonization and/or contamination
- Insecurity
 - Treatment of noninfectious syndrome associated with fever
- Duration of therapy exceeds evidence-based recommendations



SERMC-CTCA Antimicrobial Stewardship Program

"Antimicrobial stewardship is a team game with the patient at the center, and it's our teamwork that makes the dream work."

SOUTHEASTERN HOSPITAL ANTIMICROBIAL STEWARDSHIP COMMITTEE CHARTER



MISSION

Antimicrobial stewardship can be defined as a continuous, systematic effort to optimize the use of antibiotic agents within a health care organization.

The mission of the Southeastern Regional Medical Center (SERMC)
Antimicrobial Stewardship Committee is including, but not limited to: reducing inappropriate antimicrobial use, improving patient care outcomes and mitigating adverse consequences of antimicrobial therapy (i.e. antimicrobial resistance, preventable patient harm and unnecessary expenditure associated with medication expenses and drug-resistant infections).

"The microbes that are educated and a host of penicillin-fast organisms are bred out...In such cases, the thoughtless person playing around with penicillin is morally responsible for the death of the man who finally succumbs to infection with the penicillin-resistant organism. I hope this evil can be averted."

-Alexander Fleming

SERMC ANTIMICROBIAL STEWARSHIP COMMITTEE



VOTING MEMBERS Task Force Advisors

Chair - Infectious Disease Physician - Dr. Charles Onunwko (August 2016)

Infectious Disease/Critical Care Clinical Pharmacist – Erika Ingram, Pharm.D, BCPS

ASP Pharmacist - Tamunosa Abbey, Pharm.D, BCPS

Critical Care Medicine - Dr. Carter Co

Internal Medicine Physician - Dr. Ankur Patel

Internal Medicine Physician – Dr. Jude Emokpare

General Surgery Physician – Dr. Gary Bernstein

Director of Pathology - Dr. Judy Sequeira (Ad-hoc Member)



CTCA Enterprise Antimicrobial Stewardship Dashboard



The Joint Commission Standards

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The Joint Commission New Antimicrobial Stewardship Standard

	¥ = Documentation required	ERMC	SERMC	МКМС	SRMC
	Standard MM.09.01.01 The [critical access] hospital has an antimicrobial stewardship program based on current scientific literature.	✓	✓	✓	✓
	Elem	ents of Performa	nce for MM.09.01	1.01	
1	Leaders establish antimicrobial stewardship as an organizational priority Note: Examples of leadership commitment to an antimicrobial stewardship program are as follows: • Accountability documents • Budget plans • Infection prevention plans • Performance improvement plans • Strategic plans • Using the electronic health	√	✓	√	✓

DRUG EXPERTISE: Appointing a single pharmacist leader responsible for working to improve antibiotic use	✓	V	✓	√
ACTION: Implementing recommended actions, such as systemic evaluation of ongoing treatment need, after a set period of initial treatment (48 hour antibiotic review)	√	✓	✓	✓
TRACKING: Monitoring the antimicrobial stewardship program, which may include information on antibiotic prescribing and resistance patterns	✓	✓	✓	✓
REPORTING: Regularly reporting information on antibiotic use and resistance to doctors, nurses and relevant staff	✓	✓	✓	✓
EDUCATION: Educating practitioners, staff and patients on the antimicrobial program	√	V		√

Methods to Control Antimicrobial Use



Methods to control antimicrobial use

Restrictive use (formulary control)

Prospective audit and feedback

Dellit TH et al. *Clin Infect Dis.* 2007; 44:159-77.

SERMC - Formulary Restriction and Preauthorization



- Ceftaroline
- Ceftazidime-avibactam
- Ceftolozane-tazobactam
- Dalbavancin

- Daptomycin
- Ertapenem
- Linezolid
- Tigecycline

ERTAPENEM (INVANZ®)

SERMC Antibiotic Utilization Protocol, April 2015

RESTRICTION STATUS

Ertapenem requires evaluation of appropriate use upon verification of the first dose. A review for continuation of therapy will be conducted by the ID Pharmacist or designee within 24 to 72 hours of initial dose administration.

Charles Onunkwo, MD, Infectious Disease Medicine Erika Ingram, Pharm.D, BCPS, ID/CC Clinical Pharmacist

Designees:

Tamunosa Abbey, Pharm.D, ASP Pharmacist Ankur Patel, MD, ASP Champion/Internal Medicine Jude Emokpare, MD, ASP Champion/Internal Medicine Carter Co, MD, ASP Champion/Critical Care Medicine Gary Bernstein, MD, ASP Champion/General Surgery

UTILIZATION CRITERIA

OVERVIEW	Ertapenem is carbapenem antibiotic with activity against many aerobic and anaero gram-positive and gram-negative pathogens, including extended-spectrum beta-lacta (ESBLs). There is no clinically significant activity against <i>Pseudomonas spp., Acinetobacter spp.</i> , and <i>Enterococcus spp.</i>	
APPROPRIATE USE		

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DOSING

	CrCl (mL/min)				
All Indications	> 30	< 30	CRRT	IHD	
	1gm IV q24h	500mg IV q24h	1gm IV q24h	500mg IV q24h	

SERMC - Formulary Restriction and Preauthorization

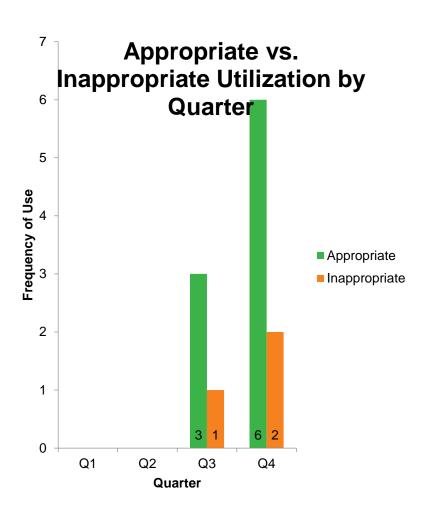


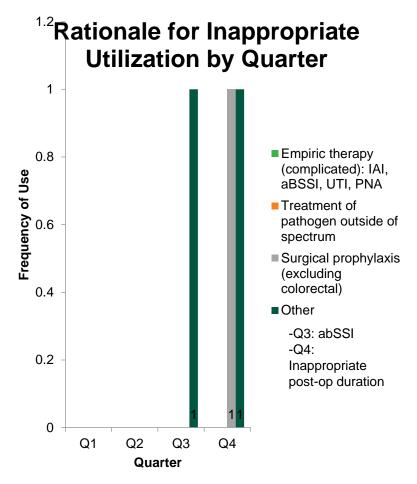
ERTAPENEM (INVANZ®)
FOR PHARMACY USE ONLY:

Patient name:	MRN#:
Appropriate therapy:	
NOAlternate recommendation: Drug/Dose:☐ Approved:☐ Declined	Duration:
Drug utilization evaluated by:	Date:
Provider Signature:	Date:

ERTAPENEM 2015

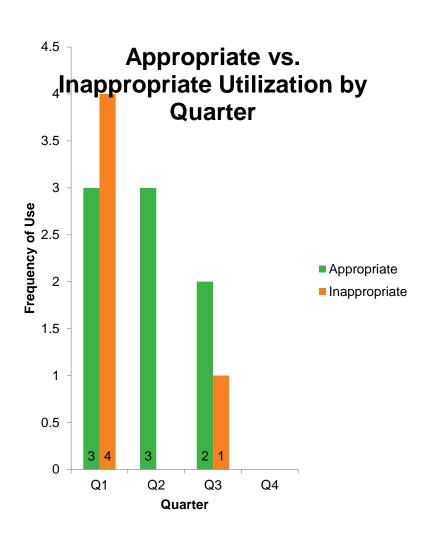


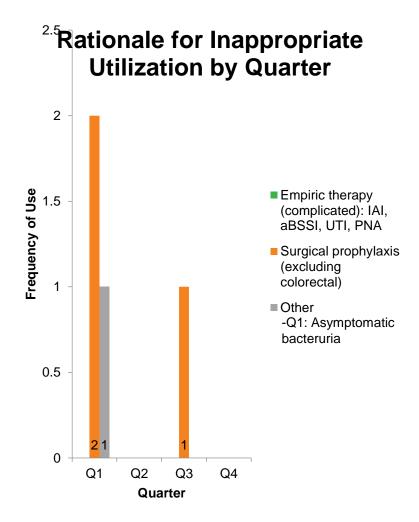




ERTAPENEM 2016



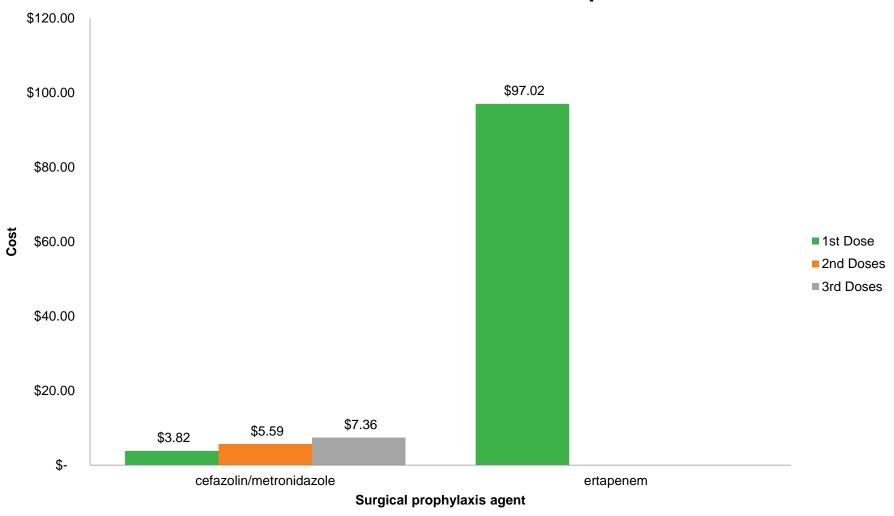




SURGICAL ANTIBIOTIC PROPHYLAXIS: COST ANALYSIS



Cefazolin/Metronidazole vs. Ertapenem



SERMC Antibiotic Stewardship Initiative General Centers				
CORE ELEMENTS	STATUS		ACTION PLAN	
BROAD INTERVENTIONS	 Chart review of appropriate use 48-hrs post initiation Pre-authorization (by MD/PharmD) for specific abx agents MD/PharmD review of courses of abx therapy (prospective audit with feedback) 	✓ Yes✓ Yes✓ Yes	-Established chart review process for appropriate abx use at ~48-72 hrs post-initiation. All abx reports print daily (Pyxis Reports) for all inpatient areas. Vigilanz (clinical surveillance sytem) for tracking different entities of ASP - Eight abx utilization protocols developed for pre-authorization process for specific abx. <continuous> - Dr. Charles Onunkwo (SERMC Infectious Disease</continuous>	
			Physician) will implement process of prospective audit with feedback will be implemented October 2016 (tentative).	

ASP Initiatives: Daily Antimicrobial Report (Inpatient)





Winning the fight against cancer, every day.*

Inpatient Census Report

SERMC

As on 9/21/2016 8:33:34 AM

Southeastern Regional Medical Center 600 Celebrate Life Parkway Newnan, GA 30265 Phone: (770) 400-6000

Room	Patient	DOB	Age	Sex	Service	Primary Diagnosis	Admit Date	LOS/Visit	Code Status	Oncologist	Hospitalist
201-0	SILVEY, MARSHALL 90012037	2/12/1961	55y	М	Inpatient	Adenocarcinoma of sigmoid colon	9/14/2016	8/900113821	Full Code	Chowdhury, Shahin	Onas ile, Emmanuel
202-0	CLICK, MARY A 90005385	5/8/1979	37y	F	Inpatient	Prolonged QT interval	9/20/2016	2/900114417	Full Code	Cavanaugh, Sean; Pabbathi, Haritha	Onasile, Emmanuel
203-0	BENT CAMPBELL, NADINE 90014711	1/8/1986	30y	F	Inpatient	Metastatic adenocarcinoma to liver	9/19/2016	3/900114372	Full Code	Meiri, Eyal	Castro-Revoredo, Iris
204-0	LUCAS, WILLIAM 90015817	7/6/1965	51y	М	Inpatient	Adenocarcinoma of esophagus	9/15/2016	7/900113887	Full Code	Meiri, Eyal; Shakibnia, Lily	Cushing, Michael
205-0	CIVERS, DEBORAH 90014246	10/7/1956	59y	F	Inpatient	Adenocarcinoma of colon	9/17/2016	5/900114211	Full Code	Patel, Atulkumar	Hardy, Leanthony
206-0	HAND, CHRISTINA 90013903	11/29/1973	42y	F	Inpatient	Inflammatory carcinoma of breast	9/16/2016	6/900114180	Full Code	Hyde, Christian; Panicker, Ritwick	Onasile, Emmanuel
207-0	OCHOA, WILMA 90013349	10/5/1961	54y	F	Observation	Pain from bone metastases	9/20/2016	2/900114633	Full Code	Cavanaugh, Sean	Onas ile, Emmanuel
208-0	MASTRARRIGO, GERRARD 90005743	1/20/1966	50y	М	Observation	Small bow el obstruction	9/20/2016	2/900114613	Full Code	Meiri, Eyal	Onasile, Emmanuel
209-0	LOVETT, MONICA 90001652	4/13/1976	40y	F	Inpatient	Vaginal spotting	9/7/2016	15/900112812	Full Code	Gullett, Norleena; Pabbathi, Haritha	

MAJOR ARTICLE







What Is the More Effective Antibiotic Stewardship Intervention: Preprescription Authorization or Postprescription Review With Feedback?

Pranita D. Tamma, Edina Avdic, John F. Keenan, Yuan Zhao, Gobind Anand, James Cooper, Rebecca Dezube, Steven Hsu, and Sara E. Cosgrove

¹Division of Infectious Diseases, Department of Pediatrics, Johns Hopkins University School of Medicine, and ²Department of Pharmacy, Johns Hopkins Hospital, Baltimore, Maryland; ³Department of Family Medicine, Lynchburg General and Virginia Baptist Hospital, Lynchburg; ⁴Department of Epidemiology, Johns Hopkins Bloomberg School of Public Health, Baltimore, Maryland; ⁵Division of Gastroenterology, Department of Medicine, University of California, San Diego; ⁶Division of Hematology, Department of Medicine, National Institutes of Health; and Divisions of ⁷Pulmonary and Critical Care Medicine, ⁸Cardiology, and ⁹Infectious Diseases, Department of Medicine, Johns Hopkins University School of Medicine, Maryland

Background. The optimal approach to conducting antibiotic stewardship interventions has not been defined. We compared days of antibiotic therapy (DOT) using preprescription authorization (PPA) vs postprescription review with feedback (PPRF) strategies.

Methods. A quasi-experimental, crossover trial comparing PPA and PPRF for adult inpatients prescribed any antibiotic was conducted. For the first 4 months, 2 medicine teams were assigned to the PPA arm and the other 2 teams to the PPRF arm. The teams were then assigned to the alternate arm for an additional 4 months. Appropriateness of antibiotic use was adjudicated by at least 2 infectious diseases—trained clinicians and according to institutional guidelines.

Results. There were 2686 and 2693 patients admitted to the PPA and PPRF groups, with 29% and 27% of patients prescribed antibiotics, respectively. Initially, antibiotic DOTs remained relatively unchanged in the PPA arm. When changed to the PPRF arm, antibiotic use decreased (-2.45 DOT per 1000 patient-days [PD]). In the initial PPRF arm, antibiotic use decreased (slope of -5.73 DOT per 1000 PD) but remained constant when changed to the PPA arm. Median patient DOTs in the PPA and PPRF arms were 8 and 6 DOT per 1000 PD, respectively (P = .03). Antibiotic therapy was guideline-noncompliant in 34% and 41% of patients on days 1 and 3 in the PPA group (P < .01) and in 57% and 36% of patients on days 1 and 3 in the PPRF group (P = .03).

Conclusions. PPRF may have more of an impact on decreasing antibiotic DOTs compared with PPA. This information may be useful for institutions without sufficient resources to incorporate both stewardship approaches.

Antimicrobial Stewardship: Performance & Quantitative Measures

"The most expensive antibiotic is the one that does not work."

ASP Framework: Metrics

National Quality Forum

Measurement Area	Measure
Antibiotic consumption	Days of therapy (DOT) per 1,000 patient days—overall and for specific agents or groups of agents
	Defined daily dose (DDD) per 1,000 patient days (if DOT not available)
	Standardized Antibiotic Administration Ratio*
Process measures	Provision of indication with each antibiotic start
	 Percentage of cases where therapy is appropriate (especially for serious infections, such as sepsis)
	Appropriate Treatment of Methicillin-Sensitive Staphylococcus aureus (MSSA) Bacteremia
	Frequency at which de-escalation occurs
	Timely cessation of antibiotics given for surgical prophylaxis
	Antibiotics not prescribed to treat asymptomatic bacteria
	Appropriate cultures obtained before starting antibiotics
	Adherence to hospital-specific guidelines
	Acceptance of ASP recommendations
	Frequency of performance of antibiotic time outs or reviews
	Timely administration of appropriate antibiotics in cases of suspected sepsis

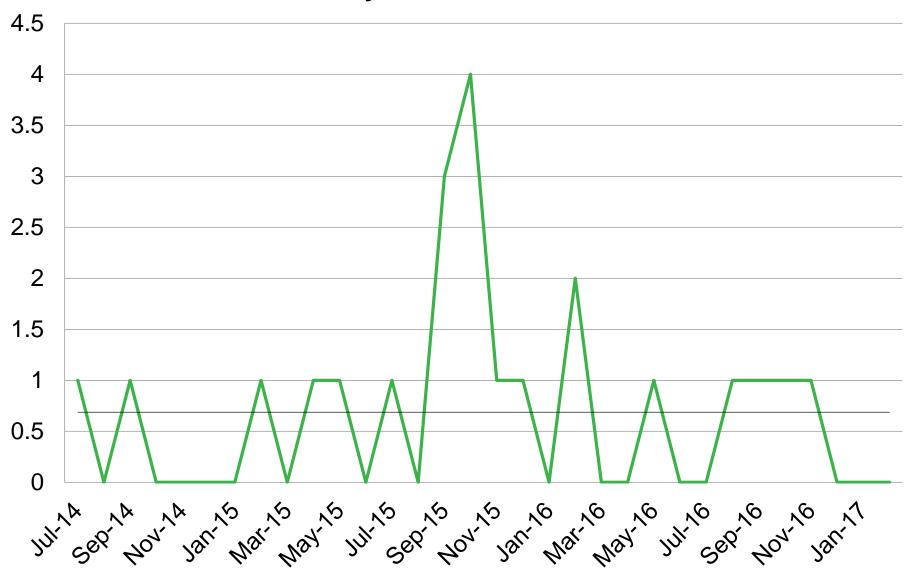
ASP Framework: Metrics

National Quality Forum

Measurement Area	Measure
Outcome measures	• Length of stay
	Cure of infection
	Risk-adjusted mortality
	Hospital readmissions for select infections
	Hospital-onset C. difficile infections*
	Adverse drug reactions (number/percentage/rate)
	Antimicrobial resistance- focusing on hospital onset cases would most likely best reflect the impact of ASPs
	Provider-level measures if available (e.g., treatment of <i>S. aureus</i> and bloodstream infections)
Financial	Antibiotic cost per patient day
	Antibiotic cost per admission
	Total hospital cost per admission

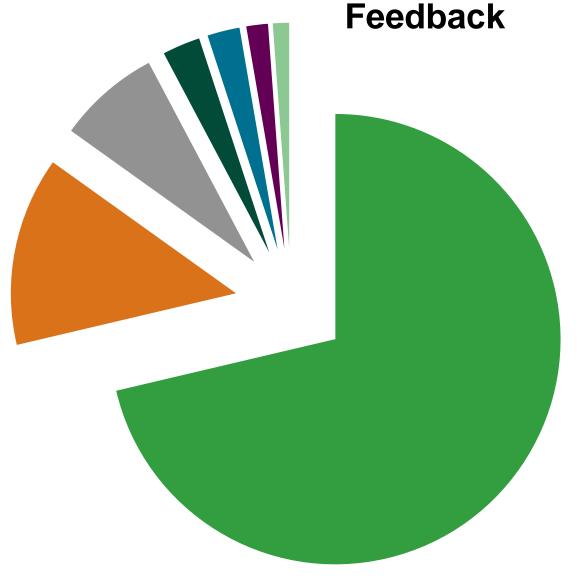
SERMC-CTCA Number of HO-CDAD Cases July 2014 - Feb 2017





2016 – October – Prospective Audit with





- ASP Reviews Total
- Surgical Prophylaxis
- **■** Discontinue antibiotics
- Establish Duration of Therapy
- Modify Abx & Discharge Counseling
- Add abx therapy & Lab analysis
- Dose optimize / Dose adj. / New ID consult

Source:

2016 - November - Prospective Audit with



ASP Reviews

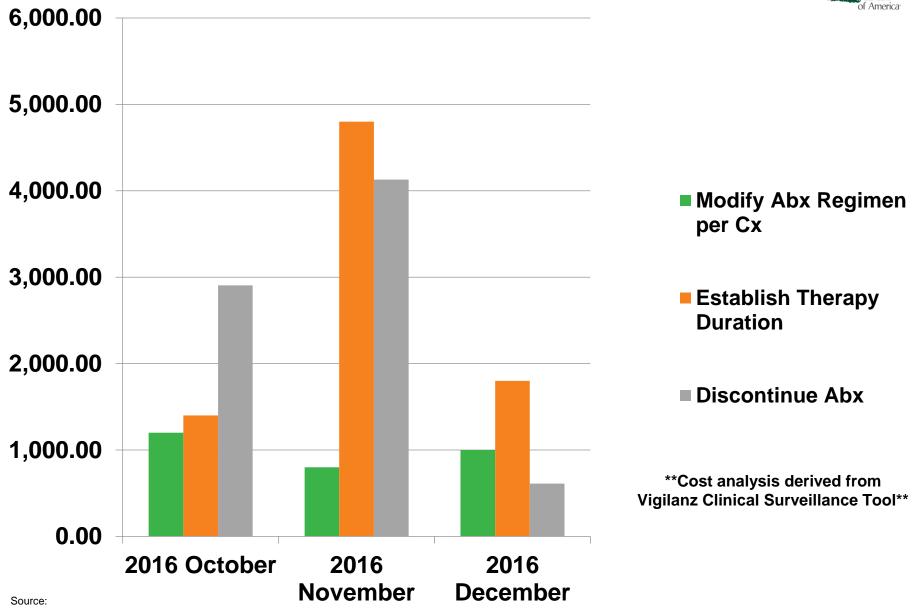
- Surgical Prophylaxis
- Discontinue antibiotics
- Establish Duration of Therapy
- Discharge Counseling
- IV to PO Modification
- Modify abx / New ID consult / Lab analysis
- De-escalate abx / Add abx coverage
- Dose optimization / BBI regimen

Source:

® 2017 Rising Tide

Antimicrobial Stewardship Potential Cost Savings





Conclusion

- Antimicrobial resistance is a significant public health and patient safety concern
- Highest levels of government officials are highlighting antimicrobial stewardship and efforts to decrease resistance
- TJC and CMS are developing guidance for accreditation based on an effective ASP, including publicly reportable measures
- All stakeholders should be engaged in antimicrobial stewardship and across the continuum of care.

Thank You!

"To learn how to use antibiotics, one must first learn how not to use antibiotics."



Scientists discover a new superbug.

"If we use antibiotics when not needed, we may not have them when they are most needed."

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